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		20 June 1966	
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	MEMORANDUM FOR:	Deputy Director for Science and Technology	
	ATTENTION:	Special Assistant to the DD/S&T,	
	11 1 2 231 2 2 21 9	25X	1
	arib reom.	Comments on Suggested Design Review	
	SUBJECT:	Procedures and Project Officer's Handbook	
	REFERENCE:	A. Memorandum for All Offices, DD/S&T, Exec. Officer, DD/S&T, Chief, Admin.	
		Staff, DD/S&T, A/DIR/RECCE/FM, DD/S&T,	
25X1		from Special Assistant to DD/S&T	
: . 		, Subject: Project Officer's Handbook, 14 June 1966 (DD/S&T-2973-66)	
f .		transport, ta anna rang (http://ort-sala-da)	
•		B. Memorandum for Director of Research and	
		Development, Director of ELINT, Director	
		of Special Projects, Director of Computer Services, Director of Special Activities,	
1		from Special Assistant to DD/S&T	
25X1		, Subject: Preparation of	
		a Project Officer's Handbook, 14 June 1966,	

- 1. I have reviewed the referenced documents and, at first glance, feel that in view of the vastly increased number of projects and people involved, it is necessary, at this stage in the growth of DD/S&T, to provide more formal review and documentation. However, I feel compelled to state that I question the methods proposed in reference B to achieve such review and documentation.
- I feel that the impact of these procedures will be substantial and therefore I am restrained from making a hasty Specifically, I am thinking of the increased cost evaluation. of doing business both to the government and the contractor as well as the increased number of people that will be involved at the project and supervisory level. I would hope that the benefits derived from any procedures that are established would more than offset these additional costs.

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GROUP 1 Excluded from automatic downgrading and

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	its own contract manage initial phases of autor with the DD/S&T plan.	OSA is now in the process of reviewing ement procedures. We are also in the mating our contracting procedures consister. In view of this, and the comments above,
	the opportunity to more of the references. I	lay any implementation until we have had e thoroughly explore the ramifications believe that thirty days should suffice
	to enable us to provide	e more meaningful comments.
		JACK C. LEDFORD Brigadier General USAF
		Brigadier General, USAF Director of Special Activities
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